

# TEN-YEAR SUMMARY OF STATISTICAL DATA

Details	2006 <sup>(a)</sup> 15 months	2005 12 months	2004 12 months	2003 12 months	2002 12 months	2001 <sup>(b)</sup> 12 months	2000 12 months	1999 12 months	1998 12 months	1997 12 months
<b>EMPLOYEES</b>										
Number of employees as at end of period/year										
- PUB	3,023	3,013	3,125	3,232	3,333	3,426	2,143	2,116	2,163	2,138
- SUI	40	38	40	47	44	-	-	-	-	-
Group	3,063	3,051	3,165	3,279	3,377	3,426	2,143	2,116	2,163	2,138
<b>CUSTOMERS</b>										
Number of accounts as at end of period/year										
- Water	1,212,278	1,192,012	1,173,434	1,153,195	1,129,815	1,108,255	1,063,331	1,049,438	1,013,495	974,467
- NEWater	92	75	51	24	-	-	-	-	-	-
- Used water	1,212,278	1,192,064	1,173,462	1,153,196	1,129,792	1,108,232	-	-	-	-
<b>PERFORMANCE INDICATORS</b>										
Number of accounts served per PUB employee as at end of period/year										
	401	396	376	357	339	324	496	496	468	456
Operating Surplus per employee (S\$'000)										
	96 <sup>(c)</sup>	84	68	59	66	70	117	108	92	83
Number of Sewerage Service Disruptions per 1,000km of Sewer Maintained										
	21	24	29	35	47	64	68	77	102	131
Number of Leaks per 100km of Potable Water Pipelines										
	7.03	7.80	9.67	10.75	11.03	13.64	15.85	18.31	22.30	24.52
Unaccounted for Water (%)										
	4.50	4.70	5.18	4.99	4.80	5.29	5.23	5.12	4.69	4.94
Domestic Water Consumption per Capita <sup>(d)</sup> per Day (litre)										
	158	160	162	165	165	165	165	165	166	170
<b>CAPITAL EXPENDITURE</b>										
	2006 15 months S\$ million	2005 12 months S\$ million	2004 12 months S\$ million	2003 12 months S\$ million	2002 12 months S\$ million	2001 12 months S\$ million	2000 12 months S\$ million	1999 12 months S\$ million	1998 12 months S\$ million	1997 12 months S\$ million
<b>PUB FUNDED</b>										
Water	106.7	36.4	95.8	214.8	88.0	115.6	144.0	197.4	108.7	84.0
NEWater	46.7	45.7	58.4	89.6	96.5	12.8	-	-	-	-
Used Water	20.0	31.2	-	-	-	-	-	-	-	-
Others	5.4	0.2	0.7	3.5	8.6	5.2	2.2	2.2	5.1	3.7
Regulation	-	-	-	-	-	0.4	0.7	-	0.9	-
<b>GOVERNMENT FUNDED</b>										
Used Water	632.0	700.6	801.4	695.0	579.6	300.0	-	-	-	-
Drainage	141.5	76.9	81.8	120.5	86.8	52.7	-	-	-	-
PUB	952.3	891.0	1,038.1	1,123.4	859.5	486.7	146.9	199.6	114.7	87.7
SUI	1.8	1.5	1.5	2.7	4.3	-	-	-	-	-
Group	954.1	892.5	1,039.6	1,126.1	863.8	486.7	146.9	199.6	114.7	87.7

**Notes:**

- (a) 2006 is a 15-month financial period from 1 January 2006 to 31 March 2007. Subsequent financial years will begin on 1 April and end on 31 March. This is to align with Government financial period.
- (b) On 1 April 2001, PUB's regulatory function in respect of electricity and piped gas industries was transferred to the Energy Market Authority of Singapore. On the same day, the used water and drainage functions of the Ministry of the Environment (now called the Ministry of the Environment and Water Resources) were transferred to PUB.
- (c) Operating surplus per employee is annualised.
- (d) 2006 consumption per capita is based on total population of Singapore as at 30 June 2006 of 4,483,900.

# TEN-YEAR SUMMARY OF OPERATING RESULTS

Details	2006 <sup>(a) (c)</sup> 15 months S\$'000	2005 <sup>(b) (c)</sup> 12 months S\$'000	2004 <sup>(c)</sup> 12 months S\$'000	2003 <sup>(c)</sup> 12 months S\$'000	2002 <sup>(c)</sup> 12 months S\$'000	2001 <sup>(d)</sup> 12 months S\$'000	2000 12 months S\$'000	1999 12 months S\$'000	1998 12 months S\$'000	1997 12 months S\$'000
<b>GROUP OPERATING INCOME AND EXPENSES</b>										
Operating Income	1,082,006	703,517	549,210	542,375	548,185	547,138	540,321	490,801	461,980	435,634
Operating Expenses	(813,956)	(565,931)	(500,294)	(522,272)	(499,719)	(428,160)	(290,030)	(262,066)	(263,390)	(258,990)
Operating Surplus	268,050	137,586	48,916	20,103	48,466	118,978	250,291	228,735	198,590	176,644
Non-operating Surplus	62,376	39,570	97,229	87,516	9,186	34,998	47,608	60,437	64,202	35,625
Government Grant	99,774	119,882	167,514	172,566	176,064	120,259	-	-	-	-
Financing Expenses	(55,637)	(3,538)	-	-	-	-	-	-	-	-
Surplus before GCF and Tax*	374,563	293,500	313,659	280,185	233,716	274,235	297,899	289,172	262,792	212,269
GCF and Tax*	(74,841)	(58,916)	(62,657)	(61,584)	(52,411)	(67,188)	(59,580)	(57,834)	(52,559)	(42,454)
Surplus after GCF and Tax*	299,722	234,584	251,002	218,601	181,305	207,047	238,319	231,338	210,233	169,815
* Government Consolidated Fund & Taxation										
<b>BALANCE SHEET</b>										
Fixed Assets	3,868,956	3,780,999	2,355,747	2,273,535	2,047,806	1,924,732	1,852,430	1,742,383	1,604,318	1,551,218
Long Term Investments	-	-	-	119,677	127,971	87,646	85,104	14,141	5,137	5,188
Long Term Loans to Employees	1,046	1,534	2,110	3,070	5,192	6,568	6,340	7,879	8,326	6,800
Funds with Fund Managers	-	-	-	450,395	405,457	676,200	677,089	258,341	233,461	234,148
Investment in Joint Venture	-	1,718	1,718	1,127	-	-	-	-	-	-
Derivative Financial Instruments	14	-	-	-	-	-	-	-	-	-
Financial Assets at Fair Value through Profit or Loss	74,578	77,510	401,694	-	-	-	-	-	-	-
Current Assets	1,661,137 <sup>(e)</sup>	670,671	1,399,564	913,019	955,823	632,935	534,059	818,697	802,814	576,007
Total Assets	5,605,731	4,532,432	4,160,833	3,760,823	3,542,249	3,328,081	3,155,022	2,841,441	2,654,056	2,373,361
Current Liabilities	361,723	446,398	450,759	295,722	287,724	312,828	235,361	181,391	220,169	149,832
Borrowings	1,200,000	400,000	-	-	-	-	-	-	-	-
Deferred Income	167,324	171,304	174,477	180,506	188,531	135,564	140,889	119,597	124,772	123,298
Finance Lease Payable	285,780	223,548	-	-	-	-	-	-	-	-
Total Liabilities	2,014,827	1,241,250	625,236	476,228	476,255	448,392	376,250	300,988	344,941	273,130
Capital Reserve <sup>(f)</sup>	2,867,633	2,344,793	2,109,126	1,946,434	1,728,091	1,728,091	1,693,456	1,599,772	1,455,455	1,408,592
Insurance and other Funds	15,299	15,299	15,299	15,299	15,299	10,299	10,888	10,888	10,888	10,888
Accumulated Surplus	571,072	794,190	1,274,272	1,185,962	1,185,704	1,004,399	937,528	792,893	705,872	543,851
Asset Revaluation Reserve	136,900	136,900	136,900	136,900	136,900	136,900	136,900	136,900	136,900	136,900
Total Equities	3,590,904	3,291,182	3,535,597	3,284,595	3,065,994	2,879,689	2,778,772	2,540,453	2,309,115	2,100,231
Total Liabilities and Equities	5,605,731	4,532,432	4,160,833	3,760,823	3,542,249	3,328,081	3,155,022	2,841,441	2,654,056	2,373,361

## Notes:

- (a) 2006 is a 15-month financial period from 1 January 2006 to 31 March 2007. Subsequent financial years will begin on 1 April and end on 31 March. This is to align with Government financial period.
- (b) On 1 July 2005, PUB took over the used water business and purchased its assets (S\$1.2 billion) from the Government. From the same day, used water revenue accrue to PUB to fund the used water operation. The Government continued to fund the development expenditure for used water reticulation network, the deep tunnel sewerage system and certain operating expenses for used water operation.
- (c) From 2002, the account of PUB's wholly owned subsidiary, Singapore Utilities International Pte Ltd ("SUI") is consolidated with PUB account.
- (d) On 1 April 2001, PUB's regulatory function in respect of electricity and piped gas industries was transferred to the Energy Market Authority of Singapore. On the same day, the used water and drainage functions of the Ministry of the Environment (now called the Ministry of the Environment and Water Resources) were transferred to PUB. The development and operating expenditure of the used water and drainage operations continue to be funded by the Government.
- (e) 2006 current assets include PUB's prepayment of S\$1 billion to purchase Changi Water Reclamation Plant ("CWRP"). The ownership of CWRP which is under construction, will be transferred to PUB after its completion in 2008.
- (f) Capital Reserve represents largely the accumulated yearly transfer of surplus to finance investment in plant and equipment.